

Strategic Management Group Risk Register

Nottingham City Council, Nottinghamshire County Councils, Health Commissioners and Nottinghamshire Police each have their own organisational risk registers. This document identifies those risks common across the organisations and that requires, or would benefit, from a coordinated response.

	Risks	RAG	Impact	Mitigations
1	Victims/Survivors (Helen Jones)			
	a. Do not have confidence to report.		<ul style="list-style-type: none"> • Jeopardise the criminal/civil investigations/proceedings. • Vulnerable people 	<ul style="list-style-type: none"> • Awareness raising. Promoting awareness of services and Truth Project. • Meetings arranged to identify specific issues, blocks to pathways, access to specific, targeted therapy across crisis teams and IAPT provision.
	b. Are not adequately or effectively supported.			

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	c. Sufficiency, timeliness and gaps in services as identified by audit/review/ IICSA.	tbc	may not have their needs and risks addressed.	<ul style="list-style-type: none"> • SMG Communications Strategy. • Health/Adult Social Care Support Strategy and information. • Victim/ Survivor Strategy completed April 2016. Revised guidance for survivors on support services issued. Role established to keep under review whether current support for survivors is meeting need. • Clearly highlight in list of services available those that are quality assured and those that are not, therefore providing choice to citizens. • Contact with IICSA to establish co-ordinated response around support provided by Inquiry. Ensure wrap around support. IICSA only offer support to witnesses and core participants (6 sessions). • Updated leaflet produced and on line and request sent to statutory agencies to advise professionals through their networks. Spec created for resource that improves quality assurance and identifies unmet need in terms of service provision, sign posting and support for victims of
	d. Support for victims accessing unregulated services that have not been quality assured.		<ul style="list-style-type: none"> • Victims and survivors feel isolated, 	
	e. Very few support services available have any external quality assurance/ oversight creating a dilemma for SMG in terms of publicising services.		<ul style="list-style-type: none"> • unsupported, and not heard. • Increased risk of self harm/suicide. Deterioration of quality of life. 	
	f. Support for victims who want to set up their own support group for other survivors.		<ul style="list-style-type: none"> • Feeling let down/re-victimised. 	
	g. Adequate support for victims/survivors following involvement in IICSA Truth		<ul style="list-style-type: none"> • Inequality of service provision. • Resource allocation. 	

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	Projects (Kevin Dennis track)			institutional abuse as defined by IICSA. State and non-State institutions. Such institutions will, include: <ul style="list-style-type: none"> - Government departments, the Cabinet Office, Parliament and Ministers; - Police, prosecuting authorities, schools including private and state-funded boarding and day schools, specialist education (such as music tuition), Local Authorities (including care homes and children’s services), health services, and prisons/secure estates; - churches and other religious denominations and organisations; - Political Parties; and - The Armed Services. <ul style="list-style-type: none"> • We have worked with victims and survivors to develop a more focussed leaflet. • A listening event was held for victims/survivors in the City in
	h. Risk that we focus on historical abuse and do not consider survivor needs now and in the future.			
	i. Expectation from IICSA that we can provide things that we are unable to.			
	j. Unaware of services available.			
	k. Disappointment with the IICSA process or outcomes. Leading to issues not being resolved for survivors and them desiring the need for a further process.			

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				<p>2016 to scope their support needs. A similar event will be replicated at the County.</p> <ul style="list-style-type: none"> • We have sought assurances from Probation Service and CRC around staff awareness of dealing with survivors of historical abuse. • Work has taken place with IICSA directly around our work with victims and survivors through the Survivor Support meeting. • An Officer (Sharon Rose) has been recruited to drive additional work around victims and survivors, including: <ul style="list-style-type: none"> - A Connecting/Outreach service to bring together survivors with services. - A Survivors Support and Advocacy service. • The Truth Project have developed campaign information which signposts victims and survivors to support https://www.truthproject.org.uk/i-will-be-heard

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2	Resources (Rob Griffin)			
	<ul style="list-style-type: none"> Failure to identify resource impacts including appropriately skilled staff. 		<ul style="list-style-type: none"> Inability to effectively respond, investigate and support. Individuals' health and wellbeing. Financial implications to agencies. Criticism from victim/survivors due to change of Police SIO. 	<ul style="list-style-type: none"> Maintaining dialogue on a proportionate response through SMG monthly meetings. Access to counselling and/or Staff supervision. Prioritisation of investigations in place. Review of caseloads and progress with staff Colocation with Social Care staff Police Investigation team in one location from August 2016. Supervisory responsibilities reviewed and Police resource shift pattern consulted upon. Police representatives due join the City front door June 2017. Police have recruited a Research and Intelligence Officer. The Police have re-introduced mandatory counselling for all workers dealing with Operation Equinox. Rob McKinnell will remain as the Senior Investigating
	<ul style="list-style-type: none"> Insufficient budgets. 			
	<ul style="list-style-type: none"> Impact on staff of dealing with allegations 			
	<ul style="list-style-type: none"> Increase in the number of civil claims being received. 			
	<ul style="list-style-type: none"> Additional cross partnership/independent resource required to improve quality assurance and identifies unmet need in terms of service provision, sign posting and support for victims of institutional abuse as 			

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	defined by IICSA.			Officer until 2019. <ul style="list-style-type: none"> Professor Louise Jordan will be undertaking a study to explore the impact that investigating CSE sexual abuse crimes has on individuals.
	<ul style="list-style-type: none"> Managing increased demand in response to IICSA information requests. 			
3	Information/Data (Colin Pettigrew)			
	<ul style="list-style-type: none"> Failure to locate information. Failure to retain information. 		<ul style="list-style-type: none"> Impact on effectiveness of 	<ul style="list-style-type: none"> Monthly "Implementation Group" meetings – Police/Local Authorities.

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	<ul style="list-style-type: none"> Issues with sharing information with the Police. 		criminal and civil proceedings. <ul style="list-style-type: none"> Ability to respond to requirements of IICSA review. 	<ul style="list-style-type: none"> Scope external review in the future. Developing a production order. Police refining current dataset. 'Data Leads' meeting set up to review Police data.

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